

Warren, Ohio, Jan. 3, 1910.

Dear Member of the Official Board:-

If any of you keep the copy of the Minutes which Mrs. Stewart has just sent us, please add my name to the list of those present at the opening of the Business Committee meeting.

I am also sending you a little financial statement which you can paste in if you want to. I told Mrs. Stewart I would add an item or two to those which I presented at the meeting and I did not have time to do that when I was in New York. It might be useful to have it there.

I know you will be delighted to know that Miss Gregg has collected more money this last month than her expenses amounted to. This is what she always hopes and wants to do but in some fields it is hard to accomplish.

Cordially yours,

Harriet Taylor Wpster

HTU/AD

Warren, Ohio, Jan. 3, 1910.

Dear Miss Clay and Miss Blackwell:-

You know the auditors have always required that my bank books and my other books agree to amounts. You also know that there has been some trouble with the Headquarter's accounts and I presume you will be embarrassed when you come to audit the books.

I have been undecided whether it was best to close the books promptly as the Constitution demands or to keep them open a little while so that the Headquarters accounts might be settled. After much thought, I have decided to abide by the law.

Because these accounts are not fully settled, this statement will seem in some cases incongruous. For instance, we will have to say on this year's books that \$300. was spent for Headquarters. Undoubtedly some of this will be returned but it will be on next year's books. I can explain this to the Convention and I can make a foot-note in my financial report so if any body looks at it it can be explained. You must be a little lenient.

You see, the business grew in my hands so that little by little each year things were added. The fact that Lucy Anthony has power to draw on Miss Shaw's account, that Miss Feck was new and Lucy Anthony and Miss Shaw were new and could not tell her what to do, brought on this difficulty. We must look at this from all sides and all must be patient. Now days I try to turn matters around and see how I would feel

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Jan. 3, 1910

in the other fellow's place. There are reasons why things are as they are, but that does not make it any easier to bear.

I am calling your attention to this matter this early so that you may be thinking about it and lest I might overlook it later.

Cordially yours,

HTU/D

Samuel Taylor Upton

Lexington, Ky. January 1st. 1909.

Mrs. Harriet T. Upton,
Warren, O.

My dear Mrs. Upton,

I reached home this morning from Richmond, Virginia and found a letter from Mrs. Hohn D. White, treasurer of the Louisville E. R. A., enclosing ~~the~~ check which I have endorsed and now send to you. It is the National dues for 55 more members of the Louisville E. R. A. Mrs. White made the mistake of sending them to me instead of to you, and I am exceedingly sorry that they have failed to reach you in time to add to the report of our numbers. The Louisville E. R. A. now has 115 members. They think our State Convention was a great help to them.

I found some letters from you awaiting to be answered.

Letter of Dec. 31.

Yes, I am willing to vote to allow the \$3 a week extra a week for the headquarters stenographer, for I agree with you that it would be a mistake to change so short a time before our convention.

In regard to your letter asking me if I could go to St. Louis. I feel it is impossible for me to do so. Our Legislature meets this winter and I must do some legislative work and also, if possible, I must do something for the petition. I am sorry I cannot be useful in this emergency.

I had a delightful visit in Richmond, Va. I did not see all of the members of the new Virginia Association again. I did meet
entire

Mrs. Vali

ORIGINAL

Mrs. Valentine. I found that Miss Mary Johnston, the authress, has joined the Association since her first letter to the Press and is an interested and active member. I believe the Association is now on its feet. They are to have a lecture by Miss Shaw on the 25th of this month.

Wishing you and yours a Happy New Year, I am

Very cordially yours,

ORIGINAL

National American Woman Suffrage Association

(Member National Council of Women and International Woman Suffrage Alliance)

President, Rev. Anna Howard Shaw, 505 Fifth Ave., New York City.

First Vice President, Rachel Foster Avery, Swarthmore, Pa.

Second Vice President, Florence Kelley,
105 East 22nd Street, New York City.

Corresponding Secretary, Frances Squire Potter,
505 Fifth Ave., New York City.



NATIONAL HEADQUARTERS
505 Fifth Ave., New York City

Recording Secretary, Ella S. Stewart,
5464 Jefferson Ave, Chicago, Ill.

Treasurer, Harriet Taylor Upton, Warren, Ohio.

Auditors: { Laura Clay, 189 N. Mill St., Lexington, Ky.
{ Alice Stone Blackwell, 6 Beacon Street, Boston, Mass.

OFFICE OF THE TREASURER, WARREN, OHIO

DJanuary 5, 1909

Dear Miss Clay,

Your letter of Jan. 1st. duly received. Since Kentucky made such a splendid gain this year, it is too bad that this check did not get here until this morning.

I cannot see how, if you dated your letter properly, the 29th. of December, it should be until, the 5th. arriving here. Of course it is too late to be counted on last year. I telephoned the bank to see if we could not get it in, but the ~~new~~ book was made up. I am enclosing receipt. You can put in the name of the person to whom it should go. Naturally I would send it to Mrs. Shepard, but I am not sure in this case whether that is right.

Isn't it splendid that the Louisville Club has 115 members?

Note what you say about not being able to go to St Louis. I am sorry.

Yes, it was splendid about the Virginia meeting and to think that Miss Mary Johnston is a member of the association.

I am wondering what you thought about Miss Shaw's nomination of Lucy Anthony to represent the National in Headquarters.

By the way, I know that Mrs. John D. White. Her

Jan 5, 1910

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father was a member of Congress from Massachusetts when
my father was in Congress. Her name was Harris. I have
heard from her occasionally in the last fifteen years

I guess you are the only member of the Business
Committee who did not flop more or less after the meeting.
Every one I have heard from seemed to have no back bone
or spirits.

Cordially yours,

HTU*A

Hamet Taylor Upton

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OFFICE OF THE TREASURER, WARREN, OHIO

January 10, 1910.

Dear Miss Clay:-

I don't know as you will be interested in the enclosed.

Somehow Dr. Eaton for months has seemed determined to try to have me say that the National made a mistake in the Washington affair. I began by replying gently and have increased each time. Now, I am quite impatient.

I have written her that my experience with the reporters in Seattle was that they made up all sorts of things and that I did not believe that the community relied upon the newspapers as we do in the East. As to her (*Mrs. Brown*) being divorced, I told her, of course, that it was unfortunate that so many working for suffrage were divorced but in my mind it was wicked for women to live with men who abused them for the speech of people.

I have felt as if somebody else on the Board ought to know about this but just now the temper of every body is so touched I am afraid to report anything to any one.

Mrs. Avery has been sick for a week. She hopes to go to Washington, be in Harrisburg the 18th, then to Pittsburg, and spend two days with me. She has written me she has about made up her mind not to stand for re-election next time. I have written her not to communicate

[Jan 10, 1910]

this information to the Board until I have seen her. She says she has been buffed around for years. She means for Miss Shaw. Of course, she has the grippe and is low spirited but I know exactly how she feels. Do not say anything about this to anybody because I want her to make whatever statement she has to make to the Business Committee.

I do not think affairs are any better in New York than they were when we were there. Mrs. Belmont has written demanding her rent which shows she has gone back in to the old spirit. Mrs. Potter and Miss Peck hired a woman to help with Office work who was very satisfactory to them, who read proof on Progress and could do any kind of work, and Miss Shaw has asked Mrs. Avery to tell Miss Peck that she is not pleasing to her and she wants Miss Peck to discharge her and Miss Peck has done so. It is all perfectly awful. I think it is getting known through-out the community because I am having so many letter from people thanking me for my past work and saying they know something is wrong some where and all sorts of things. I can always get around this without committing myself to anything by thanking them for their kindness.

Now, dear Miss Clay, you know I am not a pessimist but I must say that things seem very dark to me as far as our present Board is concerned.

Cordially yours,

HTU/AD

Harriet Taylor Upton

COPY

Jan. 13, 1910

Marlow, Okla. Jan. 10, 1910.

Dear Mrs. Upton:-

Your letter was received Saturday. It was indeed a proud day for us when our petition was received, filed and a receipt saying it was all right turned over to the Oklahoma women. Thank you for your hearty congratulations.

From Miss Shaw's letter advising me that the Committee had voted to help us provided we "got the 40000 signatures and it was submitted at a special election" I suppose you do not mean to do any thing with a regular election vote on it. Now, Mrs. Upton, we cannot tell until the last minute whether it is one or the other. The State House men were all confident there would be a special election -- but we cannot know until our Gov. says so. And when he does it will probably be a 60 day notice. Should we have that election we are losing votes every day we are waiting for Mrs. Boyer. Since seeing the women who did the petition work and finding them so enthusiastic, and from things they tell me, I feel very hopeful of success at a regular election provided we can put up a good campaign. There is going to be one thing very much in our favor -- the vote for State officers is going to be much more divided than it was, consequently a smaller vote required to carry. We are in a splendid shape to work politically. The present government has been corrupt, grafting, unsatisfactory to its party. They will grasp at straws for help. The Republicans are going to put up the fight of their lives. The socialists claim they will have a vote of 40,000 and they come

c Jan. 13, 1910

page 2

pretty near knowing. Five out of ten -- and two I am uncertain of besides -- of the democratic candidates for governor, are suffragists. Nearly all the talked of republicans candidates are. They are using every effort to get Dennis Flynn to be a candidate and if he consents we will have a strong friend there. -----

I received a telegram from Mrs. Boyer Saturday P.M. from New York inquiring about time of election so I suppose they were holding on for that. It makes me frantic to think of only 60 days to get her here -- located-- at work-- and carry on a campaign. Can you not see how shortsighted?

Sincerely and hopefully yours

Kate H. Biggers.

I most forgot my manners -- Thank you so much for helping us about the dues.

The Sec. of State said our petition was the cleanest and in the best shape of any that had ever come to the office.

Lexington, Ky.

Jan. 11th, 1910.

My dear Mrs. Upton,

I thank you for trying to get in our extra Louisville dues this year. The reason the dues reached you on the fifth of Jan. though the check was dated the 29th of December was because I did not return from Virginia till the 4th of Jan. The letter from me was dated Jan. 1st, 1909 by the mistake of the young girl who helps me with the stenographic work; and I overlooked the mistake in the hurry of writing many letters.

I am taking advantage of using the machine myself to talk to you personally about affairs, particularly in answer to your letter to me and Miss Blackwell and your last hand-written letter. I do feel more cheerful than the rest of the Official Board, I suppose because my personal feelings have not been so much involved, since I have been out of the way of all this unpleasantness. But I am fully aware that perhaps we are only having a truce, and that the Convention will be very stormy. All we can do is to see that there is as little to for our Association to complain of as it is in our power to control. You know I have always held that it is the province of the Auditors to stand between the public and any criticism of the Treasurer; and as just at present, I see things from a little different light, I think, from you, I am speaking fully now, and not leave anything for you to reproach me with at the Convention or at any other time. Do not be alarmed; I have no fault to find with what you have done, or with what you want to do. I only want to warn you ^{going to} ~~against~~ into getting into trouble which is none of your

Copy

Jan 11, 1910

of some one are on the very eve of ^{3.} involving you in a great mistake; and through you, ~~some~~ of the other officers ~~are~~ are in no fault about this quarrel. You know perfectly well that all this trouble is entirely owing to Miss Shaw and Mrs. Potter. I am not trying to fix the blame on either, as I am aware I do not know all the sides of the question. I do know, however, that the rest of us are responsible only ~~XXXXXXXXXXXX~~ to the extent that we did not sufficiently assert our opinions at Seattle. This being the case, I do not think it is fair or just to the Convention that we should allow any more misunderstanding to arise; and thereby to confuse the public mind as to what the trouble is.

I am not at all distressed to hear that Miss Shaw insists upon paying the deficit of the \$1500, if there should be one. It was her impetuosity which thrust this dilemma upon us. And I do not suppose her rich friends will allow her to take any extreme means to meet the debt. However that may be, as I see it, it is your duty as treasurer to see that those Headquarters accounts are straightened out in such a manner that neither the auditors or the Convention will have any occasion to exercise "patience". I know you will think I am very hard; but I believe I am in the way of saving you and the Association from a possible very great vexation and worry. I wish you would show this letter to Mr. Upton; or, if you do not wish to to worry him, then to some other good business friend, and see if my opinion is not upheld by an impartial person.

I suggest that you have the books ready to send to me about the middle of March, so that I can examine them at home. I shall not wish them before that time, as this is our Legislative year, and I shall be busy. You could send them to Miss Blackwell first, if she desires it. If not, she and I could meet in Washington a few days before the other officers and go over them together. Arrange this as you please, but give me plenty of time to study them at home.

I trust too much to your good sense to ask you to take this letter in a kindly spirit; but earnestly entreating you not to allow your good nature to blind your judgment, I remain

Very cordially yours,

Laura Clay

Warren, Ohio, Jan. 11, 1910.

Dear Member of the Official Board:-

You all know how strenuously I opposed Mrs. Boyer's financial management in Oklahoma and how I have never failed to call attention to the fact that the National Association has put into the Oklahoma campaign, up to date, about \$15,000.00, not including the money which individual members of the Board and their friends have given.

When the Oklahoma women secured their petition I felt the wisdom of Mrs. Boyer's management had been commended, that she had been correct in her judgment. I so wrote her saying that since I had spoken so plainly to her in regard to the matter, and felt myself to be wrong, I wished her to know it. She has replied in a lengthy communication bearing largely on finances. I was going to copy the portion of her letter which refers to my department and to the special election, but when I come to reread the letter I found that as a whole it explained matters much better than any quotations from it could do, and I am, therefore, sending it all to you. I do not feel that it is a breach of confidence to do so.

Of course, if it is not wise for us to press for a special election, we do not want to do it. If all this work is necessary for a general election, time certainly would be short for a special. Anyway, you will all have this information and be better ready to vote on the matter when the President submits it.

Respectfully,

HTV/AD

Harriet Taylor Upton

Jan. 11, 1910

COPY.

Centralia, Pa. Jan. 6, 1910.

My dear Mrs. Upton:-

Your letter has just arrived. Do you know, I arose this morning with my first feeling of despondency regarding Oklahoma. If a Special election should be called, we could not cope with it. We are wholly unprepared. Miracles don't happen in Politics. You are in luck to make your point even with most carefully laid plans. If a Special election is called, it will probably be on thirty-day notice. Now what could we do in this limited time? Polling lists must be secured from the various county clerks. There are seventy-five counties, and these lists must be copied, either by a friendly clerk, or by purchase. Many counties have no railroads and can be reached only by stage routes. This alone takes much time. The next step is to canvass the poll lists in rural districts, wards and precincts. This is the only way to get out the vote. A canvass on one precinct sometimes takes weeks of a housekeeper's time, and we cannot afford paid canvassers.

It takes time to organize a State Central Committee, and instruct the women. County organization is even more tedious. These mere details of the political machinery. The social effort is another phase, and just as slow in development. To start in motion parlor meetings, club co-operation and schemes for financial help cannot be done in haste. Now that is why I feel alarmed and blue. Why, even for the General election next November, these plans should be under way. The specialized literature will take time for preparation. We need leaflets for particular application to farmer's wives;- their economic importance to the State in homesteading, the immense value of their butter and egg output; (there are no dairies in the State yet, and the dairy yield is wholly in the hands of women); 75% of the cotton crop is chopped and picked by

Jan. 11, 1910

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women and children. Pure water supply, gas franchises, paving and the whole administration of municipalities appeals to city women, but is of no concern to country folk. The W.C.T.U. will circulate literature on the liquor interests as opposed to suffrage. Club women will stir about when child-labor and some other form of legislation are urged from a "Votes for Women" standpoint. and so on, but it all takes time and cannot be done on a thirty-day call.

This grabbing Father Time by the tail-feathers has been a serious fault of our work in Oklahoma. We went into the Constitutional Convention without any preliminary work. Just appeared to that august body and asked them to give us suffrage. Not a member of the Convention owed us anything for his place in that assemblage. Politicians aren't built on very altruistic lines, it's C.O.D. principle with them. The Convention adjourned, and we were out in the cold. Sen. Owen said in his address before our Committee at the Washington Hearing, that if we had done any preliminary work we would have had woman suffrage incorporated in the Constitution. Well, after the Convention, we did help to elect some of our friends to the state and legislative offices. Then we withdrew, AND NEVER ASKED A THING FROM THE FIRST LEGISLATION! The second election came, and we did acknowledge knock out a few enemies and help some friends. The candidates acknowledged this, but we did not have sufficient workers to cover the many legislative districts. Right here let me tell you, that it takes time to develop workers. We have a splendid corps of fine workers in Oklahoma now, but it took time to train them and to give them self-confidence.

Just think of the Initiative petition, -forty thousand qualified voters, all duly sworn and certified to by our canvassers! That was a tremendous undertaking, and has been an effective education for the men who were enlisted to sign. Our work in

Jan. 17, 1910

Oklahoma has just required momentum. All these years of preparation are just beginning to tell. Suppose we did spend \$15,000 in a course of years, it is but a drop in the bucket in comparison to the many, many, thousands necessary to carry other measures in that State. Why, the Anti-Saloon League spent over \$50,000 the year of the Constitutional Convention. Now don't interrupt by telling me we haven't got the money to spend in that reckless amount. That isn't the point. What I am trying to say is that we go out with the bean-shooters to bring down game, while ^{the} other fellow is equipped with Gatling guns! Bless your heart, I never blamed you for criticising me for being extravagant. The work was there, the opportunity came, and I just went after it, and it did cost money. But you were not on the ground and COULDN'T KNOW the importance or the dire necessity of siezing local chances.

Now take a long breath, grip the arm of your chair and brace yourself for the rest of this letter. It's shockingly financial and I know how raw you are on the subject of finances. It's a nice, chilly little estimate of what OUGHT to be done in Oklahoma. To make it more impressive, I'll tabulate it. First, there are approximately 250,000 voters in Oklahoma. This number has increased, but I'll be merciful. Every voter should have literature and a personal letter asking for his support of our Amendment. This was the most effective thing in the campaign of Sen Owen, and in Congressional districts.

250,000 personal letters, 2¢ postage,	\$ 5,000
250,000 circular letters, printing,	100
250,000 leaflets	200
Letters to club women, Eastern Star members, Federation of Labor, Farmers Unions, Headquarters, stenographer, expenses for local workers, incidentals, say	3,000
	\$8,300

No! I am NOT crazy! Just trying to make you see what ought to be done. You may cut out superfluties or suggest a plan whereby

Jan. 11, 1905

we can win at less cost. Now lady, it's up to you.

There is something else I wanted to write about. Some of the Oklahoma women wrote that they had asked the National to return me to that State, and Miss Shaw confirms this in her letter saying the Business Committee had voted "that in event of a Special election to assist Oklahoma and to send me there." I quote from memory. I immediately answered asking if help was to be given at a Special election only. Her reply was that this applied only to a Special.

I deeply realize that the Treasury is strained, and am wondering if it would make things easier if I suggested that Miss Gregg be sent to Okla. instead of myself. I know she would please the women there, and she really knows the field better than I do. The fact that the women asked that I be returned is perhaps as much of a compliment as a desire. Miss Gregg could reach the state with less expense, and can live on almost nothing. I am not trying to hedge on going, but I haven't any feeling to be hurt, and it doesn't make any difference who does the work, so long as we win a victory. We can all Whoop-la at the end.

Between you and me, am inclined to think "there ain't going to be any special election." Not if the Governor can help it. It might jeopardize the present ring machinery. Then the question arises, "What are you going to do about getting out the vote on our Amendment next general election?" The Oklahoma women have gone about as far as they know how to go, and to let the vote on the Petition or Amendment go by default would kill any further attempt at work in that section of the country. If our amendment falls below the others submitted, we are done for. Candidly, I do not think we have any assurance of carrying at a general election. But we do have a chance. In that State the Democrats and Socialists are at each others throats in a death grip.

Jan. 11, 1910

We can count on a big Socialist vote because their State Secretary is heartily, loyally and actively a suffragist. He will line up his party. The Republicans are not such a minority party and we are apt to class them, and they are friendly. Now these two parties, together with honest suffragists in the Democratic ranks are a chance worth considering. Again, the liquor forces are unorganized, and there is no Anti-suffrage association even nominally. We may have some liquor antagonism, we always have that, but it will be individual, and not with the potency of organized opposition.

I did not mean to write such a long letter, but somehow have rambled along.

Sincerely yours,

Ida Porter Boyer.

National American Woman Suffrage Association

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OFFICE OF THE TREASURER, WARREN, OHIO

January 13, 1910

Dear Mrs. Avery, Miss Clay and Mrs. Kelley,

Last autumn, knowing that affairs were getting very strained at Headquarters and thinking that part of the trouble was due to financial matters, that is, the salary of Mrs. Potter promised by Miss Shaw, it occurred to me that if we could in some way help to relieve Miss Shaw of this responsibility, things might be easier. Just at that time, Miss Thomas wrote me a letter or two about business things and said she was worried about Miss Shaw, and wished she could see me. I told her I might be in the east soon, but was not certain. When I found I did not have to go on that business, I told her, and she asked me to come especially to see her, and this I did. She and Miss Garrett received me alone and were exceedingly anxious about the whole affair. I told them I had given it much thought and that I believed if something was not done for Miss Shaw, her physical life and her official life would both be shortened. They asked me what we could do and I suggested that, since there was a balance in the Thomas-Garrett Fund, we pay Mrs. Potter's salary from this amount. They both were so pleased and said that was the very thing they wanted done, but they thought I would not want it. They even went further and suggested that we pay Miss Peck's salary out of the same fund. We were all three very happy over this solution. Then we put in about ten hours talking over the Association's

Jan 13, 1910

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affairs. I told them I did not want to have that conversation unless I could speak frankly and freely about everything. This they agreed to, and Miss Thomas assured me that she had utmost confidence in me. It seems she had talked with Mrs. Potter about conditions in Headquarters. She had determined that Miss Shaw and Miss Anthony must take a flat, that Miss Anthony must be the housekeeper, must not be in Headquarters at all, that Miss Peck must be given a chance to do work in a literary line and of a little higher order than she had; that Miss Shaw must speak and that Mrs. Potter must speak. The whole plan was an excellent one and she said she felt sure it could be carried out. She said, in fact, that she had asked Carolyn Crossett to look about for a flat for Miss Shaw. I told her Lucy Anthony had been hired in Headquarters and that I should have opposed it if I had known about it, but as it was, we were none of us sure of it.

She then told me something that I had not known before, namely that they were to take \$600, from the \$3000. appropriated for college work and pay Lucy Anthony with it. In the beginning ^{it had} ~~they~~ ^{been} ~~had intended~~ to pay her from the amount appropriated for one of ^{the} ~~the~~ ^{helpers} in the office. ^{the} ~~the~~ ^{helpers} I said to Miss Thomas, "Now I will not tell anybody about this because it is sort of embarrassing", and she said, "O, there is no secret about it. I have to account to the donors for every cent spent, so there is no reason why it should not be mentioned." She said they had sort of made it right in their minds and to Miss Shaw's satisfaction by allowing Miss Shaw to have a certain supervision of the college work, and this they considered paid the \$600. which was to go to Miss Anthony. Miss Thomas seemed to have no idea but that Miss

[Jan. 13, 1910]

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Anthony would go from Headquarters. She said she was to have a conference with Mrs. Potter and Miss Shaw the night after the Philadelphia meeting. She then asked me a number of personal questions, about my work and about the cost of things, &c. and then I found out that Miss Shaw had criticised me quite freely in regard to my extravagance, my tendency to stick to details, &c. Before we went to bed that night I laughingly said, "Now Miss Thomas, you think you can do all these things. I think you can do them all except to get Lucy Anthony out of Headquarters. If there is any woman in the United States who can do it, you are the one, but I doubt whether you can." The next morning at breakfast Miss Thomas was sitting at the head of the table, and as she arose from her seat, she said, "Now Mrs. Upton, I have the utmost confidence in you and I want to tell you that I shall give myself the pleasure of telling Miss Shaw when she comes here to see me that I do not think you were extravagant at Headquarters and I think the amount of work you did there for the money was marvelous." I laughingly said, "All right." It really did not matter to me whether she did or not. I told her I was to see Mrs. Potter on the 22nd and she told me to talk over certain matters with her. I told her I did not know Mrs. Potter at all, I was not so favorably impressed with her at Seattle as the rest were, and I very much doubted her ability to run Headquarters satisfactorily under the conditions.

Shortly after that Miss Shaw and Miss Peck had their disturbance. Miss Shaw telegraphed me on Saturday to withhold any opinion in regard to Headquarters until I received her letter.

Jan. 13, 1910

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I might say that she never has written me the letter she then intended to. After this telegram she went to see Mrs. Avery, then to Miss Thomas's. Monday morning I think it was, I was surprised to get a long telegram from Miss Thomas in which she said that if I trusted her I was not to give any confidence of any kind to "that person", ^{meaning Mrs. Potter} that she was an impossible, that Miss Shaw had been with her (Miss Thomas), and that Lucy Anthony was to leave Headquarters. I was not very well and this telegram fairly made me sick, and as I stepped to the front door to get a breath of air Mrs. Potter got out of the carriage. It made an awful day for me, but I did as Miss Thomas asked me.

Several times since then I have had assurances that Miss Anthony would get out of the Headquarters. I think at our business committee meeting in New York we all of us felt that arrangements had been such that she would no longer be there with any sort of control or any official position. Now Miss Shaw has been at the Sanitarium all this time. I think she returned Monday or Tuesday. Miss Peck and Mrs. Potter have been in the back room. There have been two of them to Miss Anthony. A large number of suffragists have been going through New York and stopping at Headquarters. Mrs. Potter has said nothing about Lucy and Miss Peck very little, but I have learned from reliable sources that she is doing exactly the same sort of thing she did before we made the new arrangements. She speaks sarcastically to Miss Peck of Mrs. Potter, who is in charge. There is no use of my giving you any particulars, but her attitude is not at all changed. Now I do not know as we want to do

Jan. 13, 1910

#5A0&K

anything about this. Just now I feel rather bad^{ly} about it because Mrs. Potter has gone away and Miss Peck will have two to contend with. Ought we to do anything? If so, what ought we to do? I myself am not fit to give an opinion. I thought I would write to you three and not make this a general letter because there is no use of stirring up Miss Shaw, we know how Mrs. Potter stands, Mrs. Stewart is in California and Miss Blackwell is quite sick. If you three all think it is best to let things go on just as they are, all right. If you think we better do something I will abide by your decision. There is no reason why I should bring this matter up since it is not in my department in any way, but still I do think we ought to try to do what is right. I believe Mrs. Kelley was right when she moved that we take the working force out of those rooms. I thought so in the beginning and then I sort of switched over because I did hate to have the matter all aired in the newspapers. I feel sure it will be aired anyway and by our not doing the thing which seemed hard to do, I believe we are going to call down more condemnation than we otherwise would. Do you think a letter sent by the committee addressed to Lucy Anthony, asking her to keep away from the work room and to cease giving directions in the Headquarters would effect anything. A very clam, fair friend of mine in New York who has rather leaned towards Miss Anthony and her side, now says that she is beginning to feel as if Miss Anthony was going to leave no stone unturned until not only Mrs. Potter and Miss Peck were out of Headquarters, but other people who sympathize with them also.

Respectfully yours,

Samuel Taylor Upton

Lexington, Ky. Jan. 18/10.

My dear Mrs. Upton,

I have received your recent letters and I feel very much distressed that you do not think our worries in Headquarters are over. However, I do not see that any of the members of the Board have a proper opportunity at present of doing anything more to prevent Mrs. Potter from being annoyed. I cannot see that such a protest as you suggest our making could be effective. We really have no right to object to any person, who is not employed to go to Headquarters, if the officers in charge permits it. As Mrs. Potter has been explicitly put in charge, she can insist that she and Miss Peck are not intruded upon by any unemployed person, if she feels it is desirable to take so firm a step. It rests with her altogether and I think that we ought to show our consideration of the importance of the rules we passed by referring to them as perfectly sufficient to shield her from annoyance. If there should come up a disagreement of opinion between her and the president on that account, the rule says that then there shall be an appeal to the whole Board; but I do not think anybody should take any step anticipatory of such an appeal.

I am ~~am~~ looking forward to the developments in Oklahoma. I suppose you have heard that a protest was filed on January the 11th on the plea that 5000 of the names were illegal. I presume Mrs. Boyer gave you information of this, but in case she

did not, as by some accident she enclosed ^{to me} two copies of Dr. Gay's letter, and I will send one to you. Mrs. Boyer takes a cheerful view of the situation and I trust that no harm will come of the protest.

Very cordially yours,

Pict.

P.S. Our Kentucky Press Superintendent, Miss Dolfinger found herself unable to do the work and we have elected in her place Miss Margaret S. Weissinger, 1162 Fourth Avenue, Louisville, Ky.

[Jan 20, 1910]

Dear Mrs Clay - when I sent the money
to Mrs Porter for clerk hire I sent
it all in one ck and asked Mrs
Porter to hand out \$24.00 to Miss Shain
for her clerk hire - Mrs Shain refused
to accept it - She says whatever account
or transactions she has about money she
will have with me - I told her I
sent it that way to save paying exchange
& Mrs Shain replies that I have never
had to pay exchange for her - of course I haven't
but I meant for any one to pay it - Don't like

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National American Woman Suffrage Association

(Member National Council of Women and International Woman Suffrage Alliance)

President, Rev. Anna Howard Shaw, 505 Fifth Ave., New York City.
First Vice President, Rachel Foster Avery, Swarthmore, Pa.
Second Vice President, Florence Kelley,
105 East 22nd Street, New York City.
Corresponding Secretary, Frances Squire Potter,
505 Fifth Ave., New York City.



NATIONAL HEADQUARTERS
505 Fifth Ave., New York City

Recording Secretary, Ella S. Stewart,
5464 Jefferson Ave, Chicago, Ill.
Treasurer, Harriet Taylor Upton, Warren, Ohio.
Auditors: { Laura Clay, 189 N. Mill St., Lexington, Ky.
{ Alice Stone Blackwell, 6 Beacon Street, Boston, Mass.

OFFICE OF THE TREASURER, WARREN, OHIO

January 20, 1910.

Dear Miss Clay:-

In a great deal of the trouble which has arisen at Headquarters I have been perfectly desperate but like Miss Blackwell I got a little grim satisfaction now and then. Miss Shaw has been so awful hard on me for the last few years, never saying any kind things. She said she would be so glad when Progress went to a large city where it could be gotten out promptly.

It is today the 20th of January and although Miss Peck and Miss Hauser did the work on time, the former reading proof and the latter furnishing copy, the rest of the work was so behind, ^{I mean Mrs. Harper's part} the publication is I think just out. It reached

Mrs. Catt wrote me that the Executive Committee of the State of New York had a meeting and Mrs. Harper was present. She, Mrs. Catt, told Mrs. Harper that she did not consider the work she, Mrs. Harper, was doing dignified nor did it represent the State nor the National Association. Meaning that it was almost entirely advertising Mrs. Belmont. Of course, Mrs. Catt was referring to the New York and not to Elizabeth's department. The latter is about worn out. You know she never worked under friction and she is not used to it.

Cordially yours,

Harriet

Ms Catt's association "the Suffrage party" has taken Headquarters and is going to miss work - I made my - wonder if it - included up with Mrs. Haerdy

the folding room due 19"

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OFFICE OF THE TREASURER, WARREN, OHIO

January 20, 1910.

Dear Miss Clay:-

Your letter is just here.

I hear no complaint at this moment about Miss Anthony, but the things at Headquarters are anything but satisfactory.

As I have written you in such confidence and as the matters will culminate sometime, I am going to tell you something which happened a day or two ago there just to show you the spirit.

When we sent our things from Headquarters we sent the two machines which belonged to Headquarters. We had four here in the Office. One was Ohio's, one was Mr. Upton's and my personal machine. Not long ago Miss Peck wrote me that when she went down town one of the machines which had been in Headquarters was in the Press Department. She went in and got it and thought no more about it. Whether Mrs. Harper went back and took it or not I do not know, but when Elizabeth went to the Office a morning or two ago she found Mrs. Harper and Miss Shaw fairly fighting over the typewriter. Now, you know the kind of a person Elizabeth is. She is not excited and she is fair, but she has written me several times lately that she did not believe she could stay at

[Jan. 20, 1910]

Clay #2

Headquarters because the atmosphere ~~was~~^{is} so awful. As soon as she heard the fuss she stepped into another room and when it was over she came out. Mrs. Harper

asked her if she heard what Miss Shaw said and Elizabeth answered "No" and told her she did not want her to tell her. ^{Elizabeth unless that} ~~She~~ then ~~said~~ she did not know whether she

would be able to stay because she never had lived in that kind of an atmosphere. It seems that Mrs. Harper

claims one of those machines as belonging to the Press Department, when in reality we never had any machine in the ^{when the Press department came here we had no own machine} Press Department. Now then, Miss Peck is trying to

run the big back room with just one machine and she writes personally to me to allow her to buy another. Of course, I can not grant any such request, and so it goes.

No, I did not hear anything about the 5,000 names being fraudulent, or considered so, and I do hope that it will not be proven so because then people will say that women cheat and such things.

Miss Shaw says in a letter that she and Mrs. Boyer called upon Mrs. Belmont and that she will later submit a letter in regard to this interview. I presume Mrs. Belmont is going to give some money to the Oklahoma campaign.

Cordially yours,
Hannah Taylor Upton

Since writing the above I have written Miss Peck to ~~she~~ rent a machine of Mrs Belmont - would buy one for the Press Department & if the association would pay for it - I will - I have no official right to tell her what to do - Lent - it's dreadful to have such a fussing here

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OFFICE OF THE TREASURER, WARREN, OHIO

January 26, 1910

Dear Miss Clay,

I am wondering whether I dictated a letter to you in regard to the \$1000 00 which you agreed to loan for Oklahoma. Miss Shaw seems to think that this is on tap here, but of course it is not. I got a telegram this morning saying that the Secretary of State decides for us in the protest business. Of course you got the same word. I am rather heavy hearted because I have been hoping that a certain woman who is interested in southern things would give me \$500 00 for Oklahoma. I have just received word from her that she has given that amount to another division of suffrage work and that is the Anthony Rochester Memorial, and she cannot give any more. Isn't that too bad?

Cordially yours,

HTU*4

Harriet Taylor Upton -

Lexington, Ky.

Jan. 28th, 1910.

My dear Mrs. Upton,

I have been excessively busy since I received your first letter about the accounts; having gone to Frankfort about important E.R.A. bills. I returned yesterday evening and take this morning when I have the machine to myself to answer your first letter and that post-marked Jan. 26th. This excess of work has been the cause of the delay, and not my unwillingness to share your anxieties.

First Letter. I cannot understand your position in being willing to bear the responsibility of doing an unauthorized thing about paying clerks rather than worry Miss Shaw. It is possible from what you write that she may have the accounts so mixed that she cannot straighten them out. If you doubted that the receipts were not sufficient all along you were running a risk of trouble for yourself not to insist upon greater care. I am clear in my own mind that you should require such accounts and items from Miss Shaw and all workers in Headquarters as to enable you to present an orderly and clear statement to the auditors. If, on account of the confusion of moving this is now impossible, I would recommend that you ~~shall~~ should at least get such statements as are possible collected and refer the discrepancies to the whole Board when it meets in Washington, rather than try to bear the confusion yourself, and particularly, rather than embarrass the auditors by having them decide independently upon any of the proceedings before the books are put into their hands.

Second Letter. I do not think you ought to return any receipts which have been given you. I think you ought to be considering how to extricate

yourself from the snarl, and not be thinking how you can make matters easy for those who have made the snarl. Do not pay any money without the vote of the Board. Why should you? You know I have already advised that you stand firm and require an expert to go over the accounts, if Nicolas does not straighten them out. I now repeat this advice, since you seem to think that Nicolas can be ~~biased~~ biased. I do not understand your point of ~~law~~ view sufficiently to appreciate your endeavor to make this snarl easy for everybody except those who had nothing to do with getting into it. If the snarl can be untangled by an expert, let it be done. If it cannot, and the accounts are in a condition which the public would not approve, let the matter be brought up in the Official Board meeting at Washington, and let the whole Board vote what allowances shall be made for the confusion of moving, and how the money paid out shall be credited. I do not think it is a matter of great importance if money paid for literature, etc/ has been expended for expenses of other departments. The only serious thing would be if it is not accounted for at all. If I were in your place I would insist upon careful itemized accounts; if they are not attainable, I would then require a statement from those responsible for the confusion that the accounts were muddled. I believe the Board is willing to make every allowance for the troubles of moving and the difficulties of having a depository in a New York bank. All I believe it would desire is a straightforward, plain statement of how affairs do stand. Even if the separate accounts cannot be made to balance to a small amount, I believe the Board would be satisfied with a careful effort to make them harmonize, and then would be willing, by vote, to say it ~~was~~ was satisfied, which would be all the world has a right to require.

I am deeply interested in the various items of news you write. I should be sorry if the "old guard" is not still kept at the helm; but I know a convention is going to do as it pleases always. At least, the new people

[Jan. 28, 1910]

mentioned have money at command, and that is greatly needed, now that we have so many campaigns calling for funds all the time. I have received a telegram from Mrs. Biggers saying: "Secretary states decision favorable petitioners. Remonstrant may appeal, suffragists unapprehensive", which I interpret as meaning "The Secretary of State's decision is favorable to the petitioners. The remonstrant may appeal from his decision, but the suffragists are not apprehensive of the result". This news greatly relieves my mind.

I see Miss Shaw has solved the trouble about the type-writers by putting out a vote to buy two new machines. I have voted "yes", for I think it is poor economy to rent.

From letters received from Miss Anthony I suppose and hope that the hall for the convention in Washington is now secured. In looking over the minutes to see who was appointed on the sub-committee to decide on that, I observed that one important provision of the Rules for Headquarters had been left out; viz: (The Cor. Sec² shall have Headquarters accounts under her charge". I think it well to call your attention to this omission in this trouble you are having. Since we made those rules just because there is trouble, I believe you should be guided by them whenever they are applicable.

I am like you, very tired from my trip, which was fatiguing in many respects. I hope what I have written will help you some; and particularly will help you to insist upon itemized accounts from all in Headquarters. I am seriously afraid that your kindness of heart and good-nature will yet precipitate you into some injudiciously allowance for the faults of the bookkeeping there. I feel so sure that now is the time to be strict that I urge it very much. If all your firmness does not succeed in making things balance to your complete satisfaction, I believe the right solution is handing the whole matter to the Official Board, which only has the authority to pass such votes as will settle any discrepancies

4.

as may remain after everything has been done to straighten accounts. I believe it would willingly make the necessary allowances; and then the responsibility would be off your shoulders. Any hint of these matters to the outside world would be very annoying; yet if you are not firm this may be the result.

Cordially yours,

Lexington, Ky. Jan. 29, 1910.

My dear Mrs. Upton,

I have received no letter from you about the loan from the Bruce fund. I wrote you a long letter yesterday about other matters. I have the money I propose to loan in the Savings Bank in Lexington. I received a letter from Mrs. McCulloch in which she recommends the following form of note.

We the undersigned officers of the National American Woman's Suffrage Association, as such officers, promise to pay to the order of Laura Clay, Trustee of the Laura Bruce fund, in five years from date, the sum of \$1000, with interest from date at the rate of 5% per annum, value received.

Of course, you understand that this loan is conditional on its being used in the Oklahoma Campaign.

I have received a letter from Mrs. Stevens of Oklahoma, dated Jan. 26. She writes cheerfully, and says that Mrs. Boyer is there and will get things to moving very soon.

Cordially yours,

Wednesday Evening [Jan. 1910]

Dear Miss Clay - I once saw a play which included among the characters a play wright - He had his desk on the stage and read wrote his play - sometimes he did not know what to say - Every time he was interrupted he said of his heroine "And the villain still pursued her -" I feel that way.

So my mind things at headquarters are growing worse & worse - Miss Peck has sent me her account: Miss Shaw has sent me hers & they do not agree - Miss Shaw could do nothing with her and got - Nicolas - Nicolas knows nothing about - Miss Peck and she & I know they can never be settled till the two get together - Nicolas says I am to address all communications to her & not bother Miss Shaw and adds that the Pres & the Cor. Sec. ought to get together till one of the went & there is no use of thinking they can - Now what do you think of that the Headquarters accounts balled up & the folks that balled them unwilling to confer about them - Now in the beginning nobody intended to have such a mess - Lucy of course intended to

four things. Miss Shaw did not think it
was necessary to keep accounts & before they
knew about it they were all snarled up -
They took in money for literature and paid
it out for anything. Lucy did not of that
Miss Shaw insisted on drawing the orders
& as she had never done it she did not do
it right & such a mess. She said one
day in a letter she gave me orders to
pay May Kenney ~~her~~ salary as her stenographer
& signed several receipts as having received
the same. At that time she intended
having Lucy for one of the \$10.00 a week girls -
then when things got worse and she
thought we would not want Lucy she
got Miss Thomas to pay Lucy out of
the college league appropriation. They
when Miss Shaw found out that Miss Thomas
felt the same towards Lucy I think she
did not want to take it -
then she wrote me I had not paid her
any salary since spring. I called her
attention to her receipts - she remember-
ed I paid for stenographers in Minneapolis -
then she said she had none till since
June & then I showed her how much she
had been paid and now she says she
has not had any since Sept. I ~~then~~

Jan. 1910

You see when I sent chks - for her clerk
 line Miss Peck paid Miss Shaw's clerk
 + I have such record from Miss Peck and
 I have in some cases Miss Shaw's receipts.
 You remember that I told you I could
 hardly help but laugh when you all drunk
 ed Miss Shaw for advancing money be
 cause I knew she had not - Now she
 send me nearly three hundred dollars
~~due~~ us and declares her clerk line has
 not been paid and orders me to send
 it - I am in an awful box - We voted
 at Seattle to ~~send~~ pay two stenographers 15.⁰⁰
 a week + two helpers 10.⁰⁰ - This I have
 done - Now if I pay again I will be
 paying without vote - You see they
 took money from literature and paid
 these clerks - Miss Shaw bank account
 was used for payment - Miss Aubrey
 chucked all money into it - and Miss
 Shaw thinks she paid the girls - she
 did not - from our money - I am try
 ing to make Nicolas see this out - Miss
 Shaw and Lucy got her ear + told her
 how awful we were and although
 Nicolas is very true she knows only
~~one~~ one side - Now Miss Shaw

E Jan 1910

writes me today that her stenographer has not been paid & to send the money and to return all those receipts I have signed by her clerk for they were not authorized - what am I to do - ?

Dear I write you (I thought I must tell someone & chose you although I do not know whether I write you finally or not -) that people were feeling Mrs Shaw might not stand?

That Mrs Mackay wants to be president -
That Mrs Belmonts friends says she is not going for it
That probably Mrs Arney will not stand
Mrs Kelley says she would serve with Mrs Shaw as president.

That Mr Potter has concluded it is no use & will serve again -

That Mrs Harper will not edit Progress - Mrs Harper wrote me some time ago asking me to take it. I refused. ~~It seems~~ It seems Mrs Shaw was mad at Mrs Harper for promising to get rid of it without consulting the Board & that anyway she Mrs Shaw was the one to turn to this -

Mrs Peck is willing to edit it - with more help of course but Mrs Shaw will not have it -

Miss Shaw recently wrote me she would
have comparatively little to do be-
cause we had taken so much from
her and just a little later that she
had so awful much to do because Mrs
Potter was not-home-

Oh! yes - one more thing - Miss Andrews
has thought right along that what Miss
Shaw wanted when she asks for 19 weeks
salary of a ^{345.00} stenographer was to get
pay for Lucy - I laughed at it but
Ineclas in her letter of a few days ago
that she did not see why I was not
willing to pay that amount - even it
was to be paid to a person who was
not a stenographer when that person
was the person who had helped the
most -

How as incompetent - as I know Lucy to be
if Miss Shaw needed her I would have
been willing to write her a small salary
but when Miss Shaw will not admit
Lucy is getting any pay I do not see
how we can - I have been to Canisterville
to speak today and am tired maybe you
can not read it - Do answer some of these
questions because Mrs Army will be here the 31st -
we will have to start ~~planning~~ on some
trips -
Disquieted and I - Harriet Upham

Tuesday Evening

1910

Dear Miss Clay:

I could write you
most every day & get give news.
The situation at headquarters
grows worse - Miss Shaw is de-
manding Miss Peck's stenographer
for part-time - Miss Peck is
so during she is beside herself -
Miss Shaw now has Lucy, one
other & an \$8.00 stenographer - She
just-tis she pays - she says
she must have another steno-
grapher & will have it at \$8.00 -
I do not see how we can pay
for ~~it~~ her but she better submit
a note - She orders me to send
her money for this stenographer
to that is \$8.00 a week beginning
Jan. I think in this way she
can reimburse herself for what
she has paid out - Really I
want Miss Shaw to have what

she needs but just why she
should try to cover up & make
us pay for stenographers at
#18. & a week when she has
not had one is a mystery -

Then I learn from several sources
that she is delighted over Mrs
Potter's & Mrs Kelly's resignation
& that she wants Mrs Belmont
& Mrs Thomas for these places -
Mrs Kelly thinks Mrs Stewart
from disease has lost her facul-
ties & is no longer able to lead -
& ought to be replaced - Mrs
people think likewise the only
person upon whom all com-
mittees would be Mrs Army -

The latter is head of all the fuss -
Mrs Potter, Mrs Army, Mrs Mc
Culloch and Mrs Stewart - talk
all till one A.M. the other
might trying to drink away

E 1910-113

out - I want Mrs Potter for
vice pres in Mrs Kelly's
place -

I feel more & more kind to Mrs
Belmont - if she had been led
by some one beside Mrs Shaw
& Mrs Harper she would have
been all right - I think it is
a mistake for her to take the
100 negro into her own club
but still that's her business -
I would not be afraid to do that
in my club but why should
we run any risk of dragging
out that old question -

Nicolas Shaw has spent a
week on Mrs Shaw's accounts
and has turned in on Mrs
Peck - you know Mrs Shaw
& Lucy had the accounts at
first & now will not admit

she had any thing to do ^{with} them
she speaks of them as Miss
Peck's accounts when in the
first-place Miss Peck had
nothing to do with them
& them Miss Shaw says she
was in charge -

It has been proposed that
Miss Peck edit - Congress next-
year - & that - Elizabeth have
miss work -

I thought you would want to
know all this gossip because the
more light we have the better
we can settle this. -

My father is so comfortable now
& it makes things seem less
hard -

Cordially

Harriet T. Upton

Tuesday Evening - E Jan 1910

Dear Miss Clay -

I have written
you several times about the
accounts & I am now writing
you again -

When they opened the accounts
Miss Anthony who has power of
attorney for Miss Shaw deposited
all the money or all extras in
Miss Shaw account - and then
they drew checks - Miss Shaw
was so stirred up she did not
know what she was about - She
kept writing me she was pay-
ing everything from her person-
al account - of course I knew
this was not true but I knew
she thought it was - When you
all passed a vote of thanks
~~for~~ to her for advancing her
money I could hardly keep
from laughing - I would have
spoken up then and then

but - I was not positively sure -
now her statement has come -
Incolas has fixed it - and she
over the measure two or three
hundred dollars - I did not
start this letter to tell you this
but to ask you something about
the auditing -

In our Headquarters we never
had any fights about who was
whose stenographer - If Elizabeth
needed two helpers I let her
have them - I never held out
now at Seattle we voted that
the president - could have a
stenographer, that Mrs Potter
& Miss Peck could have
another at \$15.00 a week -
Headquarters was to have two
other helpers - Now then I
have sent checks for the
stenographers - have receipts
from Mrs Shaw for certain
amounts for her stenographer
and have non-general

this expense into Headquarters
It make it appear that I
as treasurer have been pay-
ing for two stenographers
when only one was noted -
Miss Shaw has been so
hard to work with the last
two years that I do hate to
state out - How does it
seem to you -

Now the truth is none of them
at Headquarters knew what
it has cost - They sold liter-
ature & supplies, deposited
the money & then spent it by
ck or the money itself & Miss
Shaw is out - but it is for
stamps & what not & not
for clerk hire - I have sent
that money myself -

I am hearing lots of things
now about our work in New
York - There are several

E. J. 1910

receipts for the cks which covered
the whole amount - I also
have orders drawn for the pay-
ment of \$18.00 & like amounts
for May Kenney president's
stenographer - Mrs suddenly
Mrs Shaw says she has had
no stenographer and in mak-
ing up the trial balance she
takes 19 weeks since the first
of Sept - and multiplies it by
fifteen dollars subtracts
\$72.00 which she acknowledges
we sent and says we owe
her the difference - Now I
would not stand on my
right as treasurer and demand
that she shall make an
amended statement & say
what stenographer she has
had & because what she uses
but she throws all this

Jan 19/03

of our friends visiting there -
I do not want you to tell but -
Mrs Mackay expects to be a can-
didate for Pres. and she told
someone who told me, only one
removed, that Mrs Belmont is
working for it too - Several
people are so disgusted with
Mrs Shaw they are not going
to vote for her - I sometimes
think that the days of the
old guard are over - We
would all feel badly would it
be but - if they have the money
to run it we will have to let
it go -

Will answer me about the Stein
grapher.

Good night -

Harriet T Weston

At Home Tuesday Evening

early 1910 (C.P.F.)

Emp., Ind.

Dear Miss Clay;

I am worried nearly
sick over the accounts -

Miss Shaw you remember said repeatedly that I was too much given to detail & not only said it to me but to influential people like Miss Thomas. The latter told me this & said after studying the matter she had found out I had done an enormous work, had done it well and she would take James to tell Miss Shaw.

Now when they opened up in Headquarters Lucy Anbury interested in many things - she took the accts. You know we all knew she never could keep them and she paid bills from literature money & things were hopeless from the first. Miss Hansen & I were willing to advise as we supposed they wanted us to do but it seems in this we were mistaken. Miss Shaw told Miss Thomas she did not want me there because I was extravagant and did not want Elizabeth because she was antagonistic. Well when the row came & Miss Beck wanted to be able to draw money Lucy did

not want her to - I think Lucy
mixed these accounts so they can
never be straightened - They sent
all the stuff back her & Miss Andrews
& I took all bills, all receipts &
where Headquarters owed us we
attached slips & where we owed them
we made ck - It was all straight
and we sent it back telling them
to sign receipts & return immediate
ly. ^{this took us 3 days of our precious time} This was in Nov - In the
mean time Miss Sherman sent for
more money &c &c. You remember
at N.Y. she told of the accounts
& said she had advanced so
much money & you ^{all} poured her a
vote of thanks - Now our part of
the accounts were straight but
that her bank account was not:
Of course no one could do any
thing but that - Instead
of our owing money her money
I believe she owes us - You
see all money from sales &c

over part - into her personal acct.
 Miss Shaw has now sent for
 Nicolas to try to straighten it out.
 Now Miss Shaw has a stenographer
 & we pay her, she sends back receipt
 saying the amount is for pres. shins
 grapher & we enter it - then for
 some unknown reason she suddenly
 says she has no stenographer & wants
 this changed to Headquarters - we
 do this & then she changes task -
 she hires Lucy Anbury at \$50.00 but
 does not let us know - keeps calling
 it "one other helper" then when
 the fuss came she did not want
 to have Lucy on pay roll & so got
 the Thomas Garret fund to appropriate
 at \$600.00 from that fund to be
 given to Lucy - Miss Thomas told
 me this was irregular but she
 said she had given Miss Shaw
 some money to do for college & felt
 as if it was fair - I think they
 took from the 600.00 to pay back to

the treasury the amount - advanced
taken for the "extra helper" ~~was~~
~~Miss Shaw~~ In talking this over
with Miss Thomas I said we would
not say anything about it because
Miss Shaw probably would not
want us to but she said "there is
no secret. I have to tell the do-
ctors." Well when it was known
Miss Shaw again changed her
mind & said ^{I like to explain & scratch out - till I am fairly sick -} Lucy should not
take this. Miss Shaw seems to
~~me~~ feel that there is ~~some~~ nothing
but personal matter in this all -
I am worried nearly to death.
Elizabeth who never gossips says
the spirit at Headquarters is some-
thing awful. Lucy Anbury is
hanging around & she says if she
ever goes into the back room
to consult Dr. Potter Lucy is
after her -
I think Mrs Belmont felt all
right towards us when we
left - but - she has written me

rather curiously asking for her
 rent - I really believe dear Miss
 Clay we are about to have a rupture
 in the association - Walter has
 killed things before this - I am
 so unhappy over it - all - if we
 could only see a leader some
 where - I wrote Miss Shaw
 sincerely & tenderly just before the
 meeting telling her she was ill
 advised - meaning Lucy & the new
 people - Mrs Belmont - but she
 laughed at the idea -

Mrs Kelly told me she had two
 splendid people for the Finance
 Committee told Miss Shaw about
 them & Miss Shaw neglected to
 ask them & now they have turned
 their attention elsewhere -

You were so optimistic at W. 4 -
 that I am hoping you are got -
 Does it seem to you we are near
 dissolution - what are we to do - ?

our expenses are something awful -
our poor mother is prostrated - our
cost of things is awful - of course
we pay Miss Peck from the
Thomas Garrett fund but if we
were not using this that way
we would have the money for
something else -

after we had matters all settled
about the \$1500.00 & Mrs Potter Miss
shaw says she is going to pay the
amount minus what Mrs Potter
lends into the treasury even if she
has to mortgage her house -
Mrs Kelley says she feels as if she had
had a fit of sickness, Mrs Avery is
in bed and although I am writing
in my dear old office in the bright
sunshine I am fairly heart sick -

Sincerely

H. T. Usher

Miss Blackwell writes me her heart
is affected and as she writes less & less
& the nurse gets to move more exact
ing with her I am anxious about her -

Warren, Ohio, Feb. 4, 1910.

Dear Member of the Official Board,

Please read carefully the copy of the letter of Miss Clay, which I am sending you. I want to call your attention to several things in regard to this loan which might not be necessary if there were not to be changes of Officers, and may not be necessary even if there are changes.

Miss Clay is making the loan as a Trustee. It is absolutely necessary ^{for her} to protect her Trusteeship. I presume the Court would command her to do this if she had not done it herself. As she has written the note, the members of the Official Board would be personally responsible.

Mr. Upton has drawn for me the attached note, which is a note for the Association signed by the Officers.

You must choose which note you wish to sign and let me know that I may report to Miss Clay. It may be that she will not accept this second note; that is, she may insist on making us personally responsible. ^{if we conclude to take the money} Of course, if she does this, and if you are willing to be personally responsible, you should make some provision in your will for the payment of this note because in all probability all of us will not be alive when it is due.

If you do not want to make yourself personally responsible and sign the note which Mr. Upton has drawn, which makes the Association responsible with us as sureties, we must remember that those ^{who} are left on the new Board will

[Incomplete]

[Mr. Upton?]

National American Woman Suffrage Association

(Member National Council of Women and International Woman Suffrage Alliance)

President, Rev. Anna Howard Shaw, 505 Fifth Ave., New York City.

First Vice President, Rachel Foster Avery, Swarthmore, Pa.

Second Vice President, Florence Kelley,

105 East 22nd Street, New York City.

Corresponding Secretary, Frances Squire Potter,

505 Fifth Ave., New York City.



NATIONAL HEADQUARTERS
505 Fifth Ave., New York City

Recording Secretary, Ella S. Stewart,

5464 Jefferson Ave, Chicago, Ill.

Treasurer, Harriet Taylor Upton, Warren, Ohio.

Auditors: { Laura Clay, 189 N. Mill St., Lexington, Ky.
{ Alice Stone Blackwell, 6 Beacon Street, Boston, Mass.

OFFICE OF THE TREASURER, WARREN, OHIO

February 16, 1910

Dear Miss Clay,

I have been waiting to hear from you in regard to loaning the Bruce fund. Are you willing that we should make the sort of note that I sent you, which Mr. Upton drew? I was rather afraid that you, as Trustee, would not want to do this, but of course I could not do anything now until I hear from you.

Cordially yours,

HTU*A

Harriet Taylor Upton
msa

P.S. There are a number of new developments which I will write you in a few days. I have stopped guessing and stopped worrying but I will say that I would not be at all surprised if the old association, National American Women Suffrage Association, did not exist in its present form very much longer.

Lexington, Ky. Feb. 16 1910

My dear Mrs. Upton,

I received your hand written letter of February the 8th, and I am always glad to hear what you can tell me of all the incidents going on at Headquarters.

I have recently written a article on "Woman and Patriotism" for one of Miss Hauser's syndicates. She writes that she is extremely pleased with Miss Beck and considers her a woman of very fine capacity. She would like to see her as Corresponding Secretary if Mrs. Potter is elected Vice President in place of Mrs. Kelley resigned. It looks to me like this might be a happy solution of finding new officers if it would be agreeable to Miss Shaw. Of course, I have no means of knowing how that would be. In the last "Progress" Mrs. Harper seems to deny explicitly that Mrs. Belmont has any official ambitions, and really it seems to me that such a place would not be at all congenial to her.

I am going to leave you to fight out all the financial worries by yourself, not because I would not like to help you but that I really cannot think of any more suggestions to make. I received your letter containing Mr. Upton's comments on the proposed loan from the Bruce fund. I did not answer because as the form had been given to me by our legal adviser, I thought any further inquiries about it ought to be made either by you or Miss Shaw. In answer however, to Miss Shaw's letter about a similar loan from the Anthony fund, I have just written to her another explaining my point of view

of which I enclose you a copy.

Please give my kind regards to your father and to Mr. Upton, and believe me

Very cordially yours,

Diet.

FORGET

FORGET